

Legal Status Project Region 8

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Privileged and Confidential Attorney Work Product

Introduction

■ Higher Education

- Princeton University – Master of Public Affairs
- New York University – Juris Doctor

■ Licenses and Bar Admissions

- State of New York
- Commonwealth of Pennsylvania

■ Courts

- Supreme Court of the United States
- Southern District of New York
- Eastern District of New York

Introduction (cont.)

- Practiced Law for >34 years – International Specialty

- Prior Experience:
 - Partner in Large Law Firm
 - Senior Lawyer “In House”
 - Taught Legal Ethics for Lawyers
 - Judge/Arbitrator in New York City Courts
 - General Counsel to New York Not-for-Profit

IEEE Global Structure

- Corporate Holdings
- History Center
- Support Organizations of Board of Directors
- Strategic Planning Comm
- New Initiatives Comm

- EA Committees: Continuing Professional Education, Engineering Accreditation Activities, and Pre-University Education
- TryEngineering.org

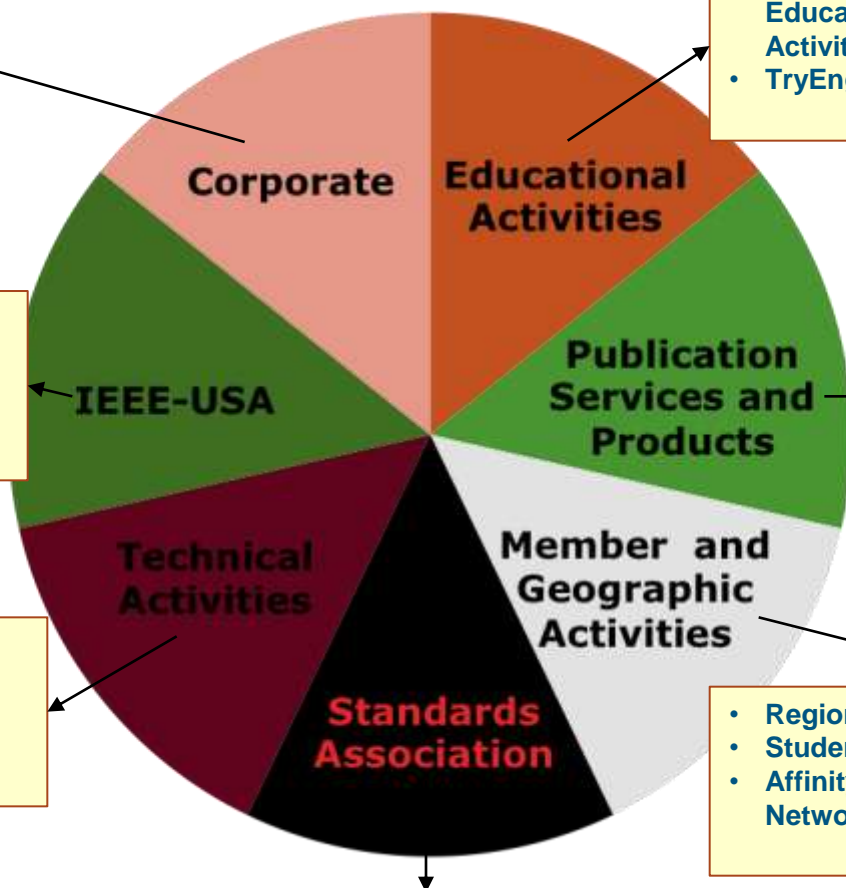
- Government Relations: Gov't Fellows Committee and Gov't Relations Council
- Career and Member Services
- Professional Activities (PACE)

- Transactions, Journals, Letters, and Magazines
- Conference Publications
- IEEE Press
- IEEE Spectrum
- Proceedings of the IEEE
- The Institute

- Societies, Councils and Technical Committees
- Conferences Committee
- Chapters
- Future Directions Committee

- Regions, Sections, and Chapters
- Student Branches
- Affinity Groups: GOLD, WIE, Consultants Network, and Life Members

- Industry Standards and Technology Organization (ISTO)
- Standards working groups
- IEEE Registration Authority



Worldwide Legal Status Project

■ Objectives:

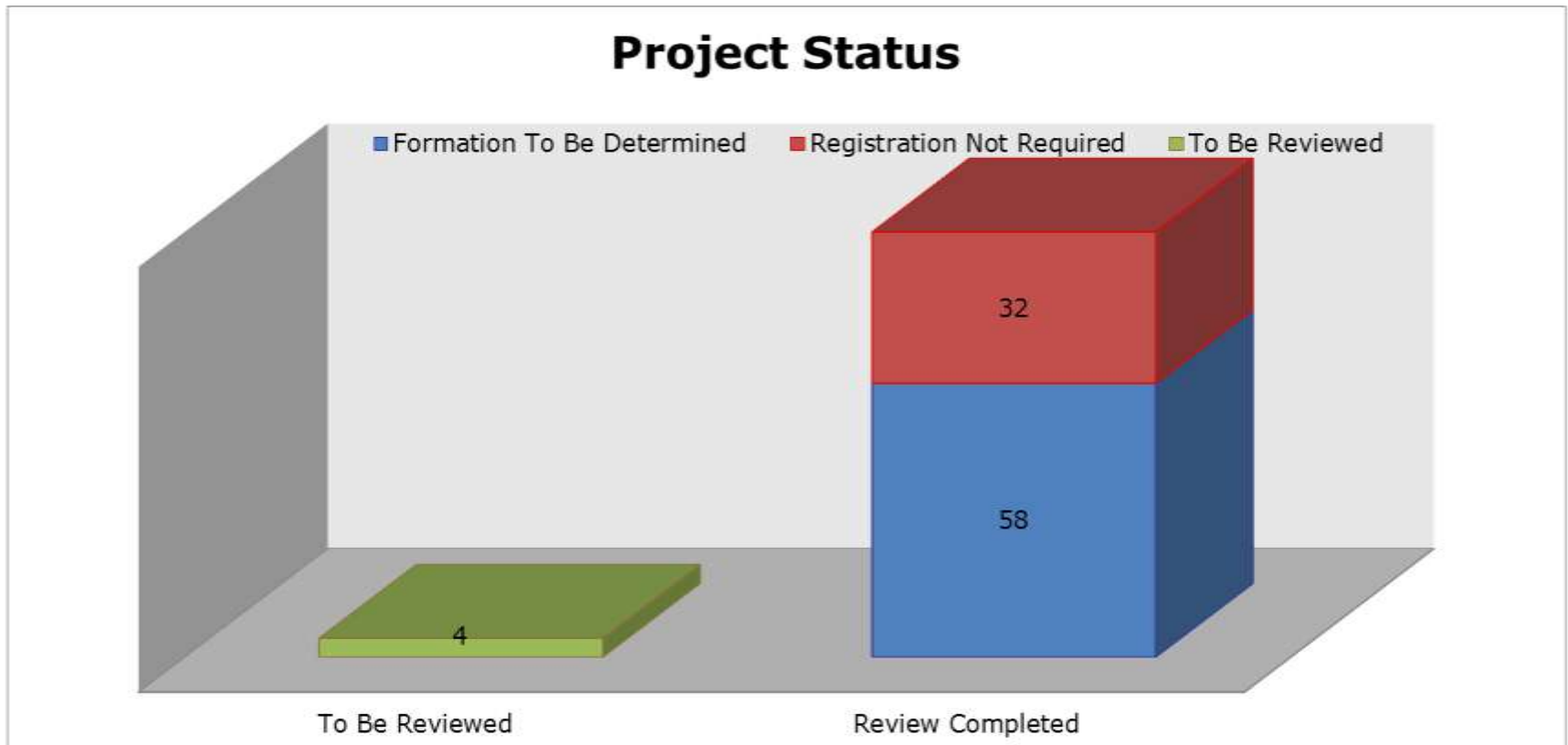
- Maintain IEEE image and quality within local countries
- Preserve allowed activities engaged in every country
- Protect Members and Volunteers

Worldwide Legal Status Project (cont.)

■ Methodology established in 2009

- Local legal counsel reviews operations and proposes options based on level of activity (“Matrix”)
- Review of program with Ernst & Young
- Review of corporate formation options with staff from multiple departments
- Coordinate with local volunteers to effect the required and desired registrations

Worldwide Legal Status Project: Results to Date



Worldwide Legal Status Project: Parent Company for Each Region

■ Considerations in Choice

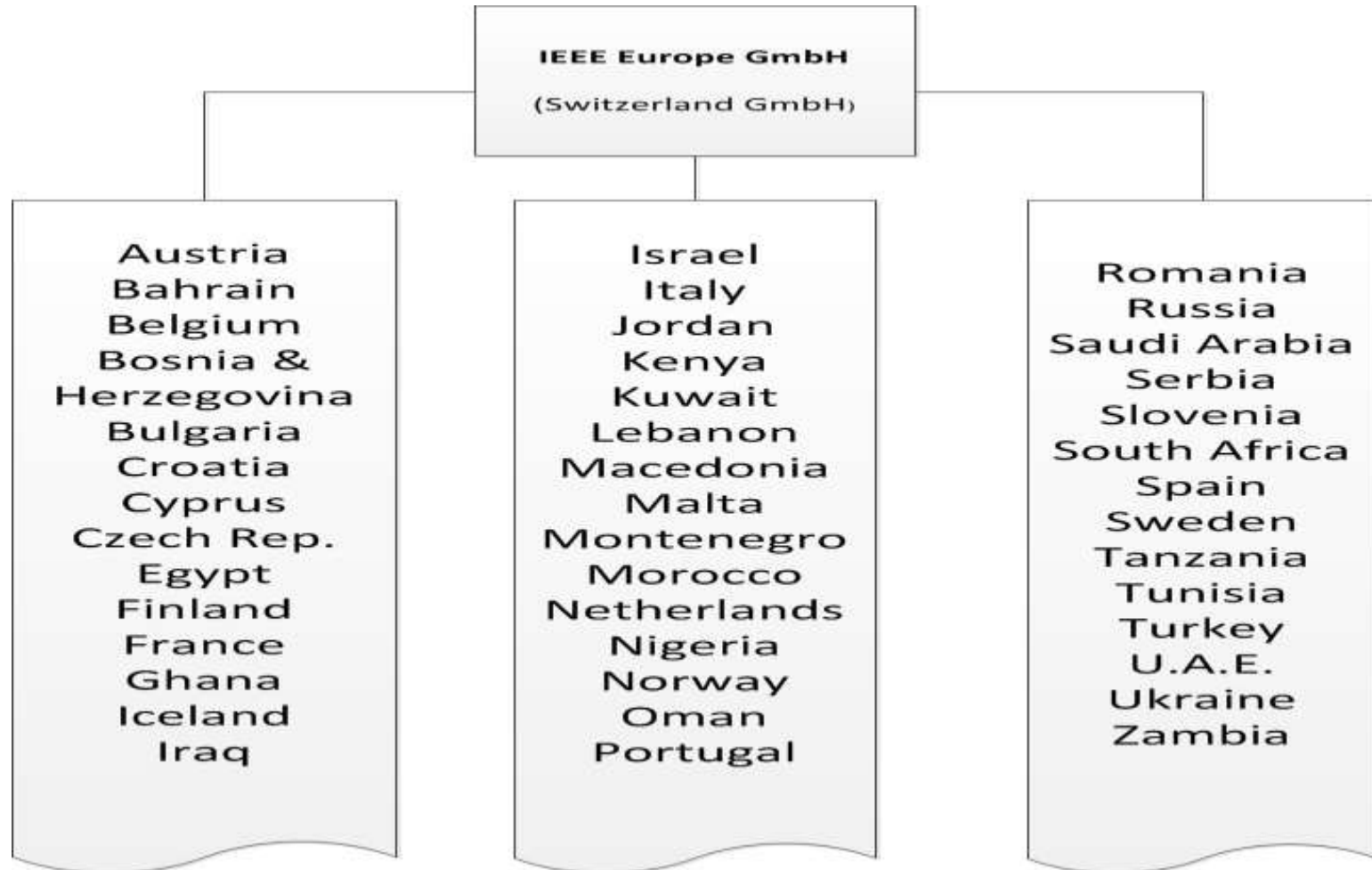
- Addresses Political Perception and a Perceived Competitive Advantage
- Improved Financial Transparency and Audit Accountability
- Stable Corporate Legal and Judicial Environment
- Existing IEEE Presence and/or Support for IEEE Global Strategic Direction

Worldwide Legal Status Project: Choice for Region 8

■ Switzerland

- Not part of EU: Region includes non-EU, Middle East and Africa
- Favorable tax treatment although no non-profit form
- Long range strategic target

Proposed Region 8 Registrations



Countries Not Requiring Registration in Region 8

Bulgaria*
Cyprus
Denmark
Estonia
Germany
Greece
Hungary
Iceland
Ireland*
Latvia
Lithuania
Luxembourg
Palestine
Poland
Qatar
United Kingdom*

** Tax Issues being evaluated*

Region 8 Matrices Completed

- Austria
- Bosnia
- Croatia
- Czech Republic
- Egypt
- Finland
- France
- Iraq
- Israel
- Italy
- Jordan
- Kuwait
- Lebanon
- Macedonia
- Malta
- Nigeria

Region 8 Matrices Completed (cont.)

- Norway
- Oman
- Portugal
- Romania
- Serbia
- Slovenia
- South Africa
- Spain
- Sweden
- Tanzania
- Tunisia
- Turkey
- Ukraine
- U.A.E.
- Zambia

Region 8 Countries With Initial Matrices Pending

- Bahrain
- Belgium
- Ghana
- Kenya
- Montenegro
- Morocco
- Netherlands
- Saudi Arabia

Preliminary Registration Decisions Completed

- Austria*
- Bosnia and Herzegovina**
- Croatia*
- Czech Republic*
- Finland*
- France****
- Israel***
- Lebanon*
- Oman***
- Portugal*
- Serbia*
- Slovenia*
- Spain*
- Sweden*
- Turkey*
- Ukraine*

*Branch
**Rep Office
***Subsidiary
****Association

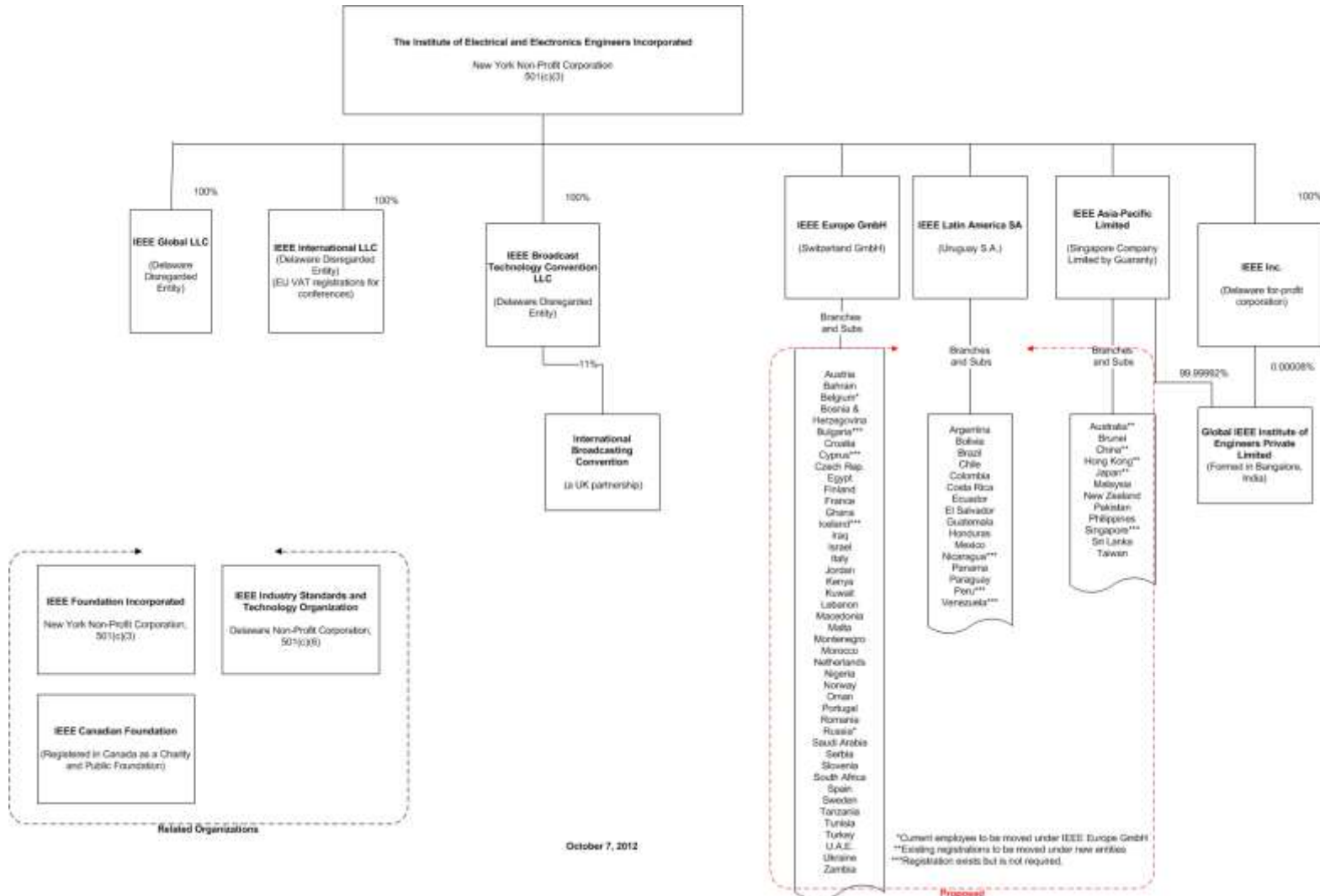
Region 8 Countries Under General Counsel Preliminary Review

- Egypt
- Kuwait
- Macedonia
- Malta
- South Africa
- U.A.E.

Countries with Identifiable Issues

- Belarus
- Egypt
- Iran
- Italy
- Lebanon
- Oman
- South Africa
- Turkey

Proposed IEEE 2013



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